Motivation Conversation Guide for team members

PURPOSE: To help you understand what motivates you so that your manager can support you in tapping into

opportunities as much as possible

HOW LONG: 10 to 30 minutes

HOW OFTEN: Ongoing

To explore what motivates you

- Think through what mix of **intangible motivators** (interesting projects, teamwork, a sense of purpose, etc.) and **tangible motivators** (pay, bonuses, awards, etc.) holds most meaning for you.
- Use the diagram to help you. This list is not exhaustive, however, and there may be other benefits that are important for you.
- Where you are specifically looking for higher remuneration, it will be important to understand what additional level of achievement this will need.

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Consider

What do I value most about working here? What about my job is a good fit for me? What could be made even better?

For example:

- How important is a sense of purpose to me?
- How often do I like to receive **recognition**, and what do I like to be appreciated for?
- How much would I value having more autonomy in my work?
- How important is it to me to feel part of a team?
- What part of my work brings out the best in me?
- o How much would I value mastering a new or existing skill?
- What **other rewards** are important to me?

Sometimes a visual representation can be a useful way to develop clarity. To prioritize what matters most, it can help to complete the diagram, awarding each element a number from I to IO (where I is low and IO is high).

Include any other area that may be important to you.

